Southwestern College Adopted Budget Workshop For Fiscal Year 2017-18

September 21, 2017



Linking Strategic Planning to Budget

>Student Access

> Student-centered climate that provides equal access to educational achievement through collaboration that values diversity

>Student Success

➤ Promote a culture of academic success by creating a safe and supporting environment that enables students to achieve their educational goals

> Teaching and Learning

➤ Provide excellent instruction, develop culture of independent thinkers and learners

> Economic, Workforce, and Community Development

> Contribute to the regions economic revitalization



Linking Strategic Planning to Budget

> Human Resources

➤ Recruit, hire, train qualified diverse staff, faculty and administrators, demonstrating its commitment to providing an equitable and inclusive environment

> Physical and Financial Resources

- > SWC will act in a responsible, accountable and transparent manner
- > SWC will provide that the college's design and infrastructure meet evolving needs of students, faculty, staff and the community

> Organizational Effectiveness

➤ Effective implementation of goals and strategies by cultivating and sustaining processes, systems, and culture

> Technology and Research

➤ Meet current and future technology needs



Budget Guiding Principals

- Ensure transparency in the budget process
- Plan and budget for contractual obligations and State requirements
- Ensure short-term and long-term budget sustainability
 - One-time funds used for one-time expenses
 - Consider ongoing costs of new commitments
 - Develop long range plan to address future liabilities
- Maintain reserves for future uncertainties
- Ensure short-term and long-term budget sustainability
- Budget FTES based on realistic projections



Overview

Brief Overview of State Economy

 State Budget Act Impacts on Community Colleges and Southwestern College

Adopted Budget Highlights

Next Steps

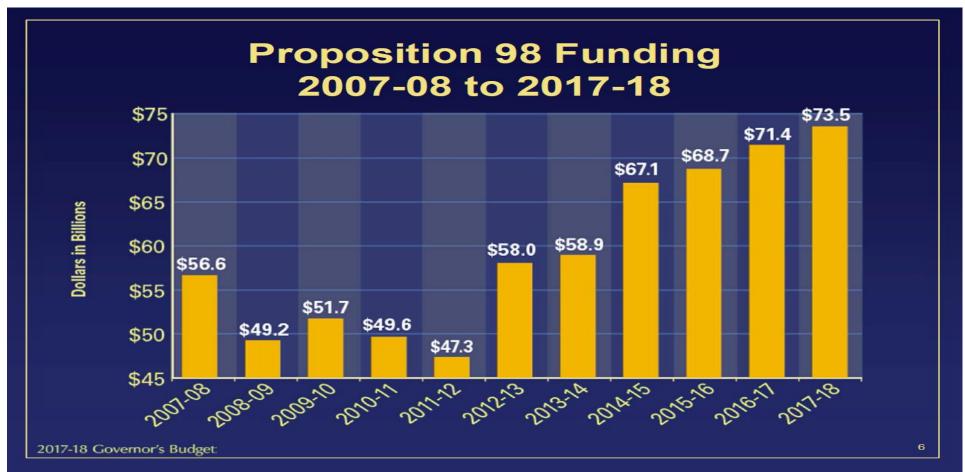


Impacts of a Dynamic Economy

- Although the State economy is continuing to expand, it is slowing significantly
- Current recession recovery has lasted 3 years longer than average length
- Worries over possible changes to existing Federal fiscal policy



Prop 98 Funding Growth is Slowing





Preparing for the Unknown









2017-18 State Budget and Impacts



Governor's Budget Overview

- Governor's Budget Focus This Year Is To Preserve Core Achievements
 - Continuing to Invest in Education
 - Maintaining affordability, supporting student success, strengthening workforce pathways
 - Strengthen Infrastructure/Paying Down Debt
 - Prepare for next recession build rainy day fund
 - Improve infrastructure for road and highway maintenance
 - Countering the effects of Poverty
 - Child Care, SSI increases
 - Minimum wage increases to \$11 per hour in 2018, and to \$15 per hour over time
 - Addressing Climate Change
 - Clean transportation
 - Pollutant reduction



State Budget Act Highlights Ongoing Funding

- Cost of Living Adjustment (COLA), 1.56% Increase
 - Community Colleges \$97 million
 - SWC \$1.3 million
 - COLA also allocated to EOPS, DSPS, CARE, CalWORKs, and CCTP
- Access/Growth, 1.0 % increase system-wide
 - Community Colleges \$57.8 million
 - SWC 0.5%, \$344,305 possible
 - SWC will not anticipate capturing this growth
 - SWC will be pulling Summer 2017 FTES to achieve the 2016-17 FTES target
 - We will be in stabilization in 2017-18



State Budget Act Highlights Ongoing Funding Continued

Base Augmentation

- Community Colleges \$183.6 million
- SWC \$2.4 million

Online Education Initiative

- Community Colleges \$10 million
- This is a system allocation that will not be allocated to sites
- State to purchase LMS system & provide to colleges for free

Part-Time Faculty Office Hours

- Community College \$5 million
- SWC Estimated at \$50,000. Allocation based on college expenditures and the number of colleges that apply

State Budget Act Highlights One-Time Funds

Guided Pathways

- Community Colleges \$150 million
- SWC TBD, allocation model to be determined

Equal Employment Opportunity Funds

- Community Colleges \$1.82 million
- SWC \$50,000, Allocated to sites with qualifying EEO plan

Integrated Library Systems

- Community Colleges \$6 million
- SWC \$0, this is a system-wide allocation cloud-based library catalog

Innovation Awards

- Community Colleges \$20 million
- SWC Competitive application & award process



State Budget Act Highlights One-Time Funds Continued

- Scheduled Maintenance/Instructional Materials
 - Community Colleges \$76.8 million
 - SWC \$1.0 million
- Proposition 39 Energy Projects
 - Community Colleges \$46.5 million, down from \$49.2 million in 2016-17
 - SWC \$535,402, in 2016-17 SWC received \$605,656
- Mandated Claims One-Time Augmentation
 - Community Colleges \$0, down from \$105.5 million in 2016-17
 - SWC \$0, down from \$1.4 million in 2016-17



SWC's Estimated Revenue Increases

≻ Base Allocation Increase	\$2.4 M
Cost Of Living Adjustment Unrestricted	\$1.3 M
➤ Faculty Office Hours allocation estimate	\$ 50 K
≻ Equal Employment Opportunity	\$ 50 K
➤ Full-time Student Success Grant	\$1.1 M
▶Proposition 39 Clean Energy	\$ 535 K
➤ Scheduled Maintenance/IELM Funds	\$1.0 M
▶1.0% Enrollment Growth/Restoration	\$ 0
>FTES base is 15,594, Growth will not be possible	



Budget Building Assumptions

- Use State Budget Act to build 2017-18 Adopted Budget
- Develop a balanced budget for 2017-18, with no use of reserves to offset operational costs
- Budget for increased operational costs of new facilities
- Growth funds will not be included in the 2017-18 budget
 - Based on our current 2016-17 FTES, SWC will be in stabilization in 2017-18
 - Adjust course offerings to ensure Centers all reach the 1,000 FTES mark by the end of 2017-18
- Ending balance used as a contingency fund for 2017-18



SWC's Adopted Budget Assumptions

- > Funded vacant positions are filled
 - > 58 Positions, totaling \$3.5M
 - ➤ Note this figure changes daily as hiring continues
- **→ District utilizes stability option in 2017-18**
 - **→** Growth funds not included in revenues
- **➤** District uses a Revenue Shortfall percentage of 0.5%
 - **➤ Advanced Apportionment is set at 1.47%**
 - >State feels that this is over estimated
- **≥2016-17** Available ending balance
 - >\$12.56 million which includes Board Contingency of \$6.7 million
 - ➤ Increase of \$943,473 from prior year mostly from deficit factor removal

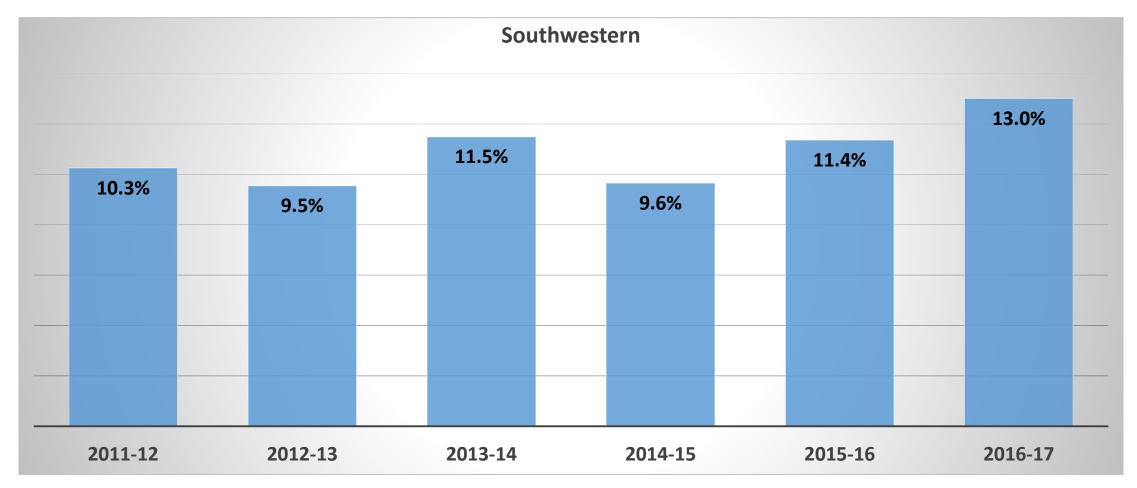


Ending Balance Amounts

			FY16-17		
	FY14-15	FY15-16	Unaudited	FY17-18	FY17-18
	Actual	Actuals	Actuals	Tentative	Adopted
SUMMARY OF OPERATIONS:					
Beginning Balance	\$ 9,460,983	\$ 8,404,996	\$ 11,624,240	\$ 11,624,240	\$ 12,567,713
Adjustments					
Adjusted Beginning Balance	\$ 9,460,983	\$ 8,404,996	\$ 11,624,240	\$ 11,624,240	\$ 12,567,713
Income	\$ 87,780,062	\$ 102,346,906	\$ 97,607,395	\$ 96,118,786	\$ 95,944,755
Transfers Between Restricted and Unrestricted	(664,907)	(978,459)	(1,342,238)	-	-
Total Income	\$ 87,115,155	\$ 101,368,447	\$ 96,265,157	\$ 96,118,786	\$ 95,944,755
Total Funds Available for Distribution	\$ 96,576,138	\$ 109,773,443	\$ 107,889,397	\$ 107,743,026	\$ 108,512,468
Less Expenditures	88,171,142	98,149,203	95,321,684	96,118,786	96,944,755
Total Ending Balance	\$ 8,404,996	\$ 11,624,240	\$ 12,567,713	\$ 11,624,240	\$ 11,567,713



Ending Balance Trends





General Apportionment Information, Schedule C

CALIFORNIA COMMUNITY COLLEGES 2017-18 ADVANCE PRINCIPAL APPORTIONMENT SOUTHWESTERN COMMUNITY COLLEGE DISTRICT

EXHIBIT C

Base Funding	Marginal Funding	Base FTFS	Growth	Restored FTFS	Stability FTFS	Total Funded FTFS	Unfunded ETES	Actual FTES
5,072.111754	5,151.236729	15,348.520	66.173	0.000	0.000	15,414.693	0.000	15,414.693
3,050.003561	3,097.583616	228.330	0.984	0.000	0.000	229.314	0.000	229.314
5,072.111786	5,151.236729	17.280	0.074	0.000	0.000	17.354	0.000	17.355
	_	15,594.130	67.232	0.000	0.000	15,661.362	0.000	15,661.362
	Funding 5,072.111754 3,050.003561	Funding Funding 5,072.111754 5,151.236729 3,050.003561 3,097.583616	Funding Funding FTES 5,072.111754 5,151.236729 15,348.520 3,050.003561 3,097.583616 228.330 5,072.111786 5,151.236729 17.280	Funding Funding FTES FTES 5,072.111754 5,151.236729 15,348.520 66.173 3,050.003561 3,097.583616 228.330 0.984 5,072.111786 5,151.236729 17.280 0.074	Funding Funding FTES FTES 5,072.111754 5,151.236729 15,348.520 66.173 0.000 3,050.003561 3,097.583616 228.330 0.984 0.000 5,072.111786 5,151.236729 17.280 0.074 0.000	Funding Funding FTES FTES FTES 5,072.111754 5,151.236729 15,348.520 66.173 0.000 0.000 3,050.003561 3,097.583616 228.330 0.984 0.000 0.000 5,072.111786 5,151.236729 17.280 0.074 0.000 0.000	Base Funding Marginal Funding Base FTES Growth FTES Restored FTES Stability FTES FUNDED 5,072.111754 5,151.236729 15,348.520 66.173 0.000 0.000 15,414.693 3,050.003561 3,097.583616 228.330 0.984 0.000 0.000 229.314 5,072.111786 5,151.236729 17.280 0.074 0.000 0.000 17.354	Base Funding Marginal Funding Base FTES Growth FTES Restored FTES Stability FTES FUNDED FUNDED FTES FTES

- SWC Base FTES is calculated at 15,594.130
- SWC has a potential to grow by 67.232 FTES
 - SWC will not achieve growth, not included in budget



Advanced Apportionment Base Revenue

FTES Funding Allocation

 Credit Base FTES Revenue 	\$ 77,849,409
 Non-Credit Base FTES Revenue 	696,407
 Career Develop/College Prep 	<u>87,646</u>
 Total Base FTES Revenue 	\$ 78,633,462

Basic Revenue Allocation

 Single District mid-sized college 	\$ 4,866,469
• 3 approved Centers (1,216,617 ea.)	 3,649,851
 Total basic Allocation 	\$ 8,516,320



Unrestricted General Fund Base Revenue

Basic Allocation	\$ 8,516,320
FTES Funding (base FTES/Restoration)	78,633,462
Inflation Adjustment (COLA) 1.56%	1,359,537
Growth potential (0.5% allocated to SWC)	344,305
Base Increase	2,392,165
Total Computational Revenue	\$ 91,245,789
Less 0.5% Estimated Revenue Shortfall	- 456,229
Less Growth (not achievable)	<u>- 344,305</u>
Total Unrestricted Base Revenue	\$ 90,445,255

Base Revenue Trends

	2015-16 Audited	l	2016-17 Jnaudited	•	2017-18 Tentative	2017-18 Adopted	
Description	Actual		Actuals		Budget	Budget	
Principal Apportionment, Faculty Hiring and EPA	\$ 57,287,561	\$	56,844,630	\$	62,410,672	\$ 58,911,876	
Tax Relief Subvention	178,917		178,229		175,000	175,000	
Tax Allocation, Secured	21,166,020		23,414,763		22,000,000	25,021,078	
Supplemental Tax	780,424		631,179		500,000	500,000	
Tax Allocation, Unsecured	717,599		748,422		700,000	700,000	
Enrollment Fees	4,128,238		4,444,618		4,130,000	4,387,301	
Redevelopment and Residual	756,194		1,145,058		750,000	750,000	
Total Base Revenue	\$ 85,014,953	\$	87,406,899	\$	90,665,672	\$ 90,445,255	

Federal Revenue Trends

Description	2015-16 Audited Actual	2016-17 Unaudited Actuals	2017-18 Tentative Budget	2017-18 Adopted Budget	
Job Development	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	
Federal Work Study Admin Allowance	15,709	18,646	18,000	18,000	
Pell Admin Allowance	34,225	35,025	28,000	28,000	
SEOG Admin Allowance	19,765	19,827	16,000	16,000	
Federal Other	128,543	144,990	130,000	130,000	
Total Federal Revenue	\$ 223,242	\$ 243,488	\$ 217,000	\$ 217,000	



Other State Revenue Trends

		2015-16		2016-17		2017-18		2017-18	
Description		Audited Actual	L	Inaudited Actuals		Tentative Budget		Adopted Budget	
BOGG (2%)	ς	285,312	ς	283,524	\$	273,337	\$	262,833	
Part Time Faculty Allocation and Office hrs	7	319,184	Y	343,289	۲	333,876	٧	373,025	
Lottery Proceeds		2,381,013		1,852,245		2,258,983		2,276,724	
Mandated Costs		431,870		1,850,564		431,870		431,870	
Other		9,185,206		2,124,438		0		0	
Other State Revenue	\$	12,602,585	\$	6,454,060	\$	3,298,066	\$	3,344,452	



Local Revenue Trends

		2015-16 Audited	ı	2016-17 Jnaudited	2017-18 Tentative			
Description		Actual		Actuals	Budget		Adopted Budget	
Interest Income	\$	131,027	\$	268,532	\$ 85,000	\$	85,000	
Other Student Fees		80,000		215,697	206,048		206,048	
Tuition Fees		1,236,178		1,121,767	1,397,000		1,397,000	
Local - Child-Care and Other		449,531		554,714	250,000		250,000	
Transfer from Parking					-		-	
Transfer from Bookstore					-		-	
Transfer from Capital Outlay/Insurance Funds		-		-	-		-	
Other Local Revenue	\$	1,896,736	\$	2,160,710	\$ 1,938,048	\$	1,938,048	

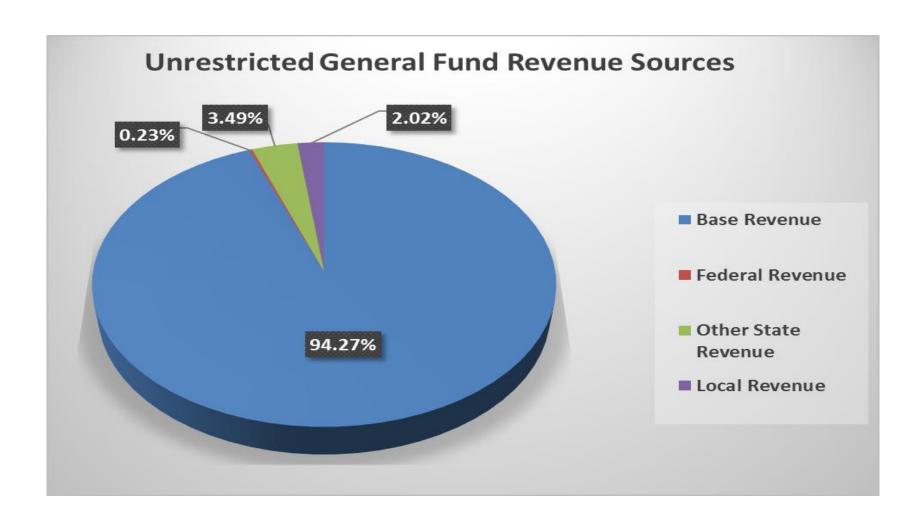


Total Unrestricted Revenue Comparison

Description	2015-16 Audited Actual	l	2016-17 Jnaudited Actuals	2017-18 Tentative Budget	2017-18 Adopted Budget	
Total Base Revenue	\$ 85,014,953	\$	87,406,899	\$ 90,665,672	\$ 90,445,255	
Total Federal Revenue	\$ 223,242	\$	243,488	\$ 217,000	\$ 217,000	
Other State Revenue	\$ 12,602,585	\$	6,454,060	\$ 3,298,066	\$ 3,344,452	
Other Local Revenue	\$ 1,896,736	\$	2,160,710	\$ 1,938,048	\$ 1,938,048	
Total Revenue	\$ 99,737,516	\$	96,265,157	\$ 96,118,786	\$ 95,944,755	



Revenue by Percentage





Unrestricted General Fund Personnel Expense

		2015-16	2016-17	2017-18	2017-18	
		Audited	Unaudited	Tentative	Adopted	
Object	Description	Actual	Actuals	Budget	Budget	
511	Instructional Salaries	\$ 17,324,529	\$ 17,145,876	\$ 19,937,995	\$ 19,591,316	
512	Non-inst Salaries, Contract	7,945,702	7,398,087	6,344,856	6,283,565	
513	Instructional Salaries, Other	16,116,314	15,203,137	15,557,000	15,557,000	
514	Non-Inst Salaries, Other	573,677	680,642	796,919	796,919	
	Academic Salaries	\$ 41,960,222	\$ 40,427,742	\$ 42,636,770	\$ 42,228,800	
521	Non-Inst Salaries, Full-time	\$ 17,285,571	\$ 16,688,632	\$ 18,431,534	18,301,233	
522	Instructional Salaries	2,029,296	1,911,782	1,925,802	1,917,726	
523	Non-inst Salaries, Other	1,864,310	1,712,759	1,092,290	1,092,290	
524	Instructional Aides	720,593	817,443	743,543	743,543	
	Non-academic salaries	\$ 21,899,770	\$ 21,130,616	\$ 22,193,169	\$ 22,054,792	
531	State Teachers Retirement	\$ 6,602,397	\$ 6,603,332	\$ 5,546,233	\$ 5,826,689	
532	PERS	2,315,862	2,728,836	3,240,606	3,203,022	
533	Social Security	2,213,552	2,154,934	2,332,836	2,314,869	
534	Health & Welfare Benefits	5,822,135	8,061,196	6,883,220	6,843,430	
535	State Unemployment Insurance	145,222	181,912	32,592	132,319	
536	Worker's Compensation Ins	1,893,507	1,855,153	2,007,655	1,990,829	
	Benefits	\$ 18,992,675	\$ 21,585,363	\$ 20,043,142	\$ 20,311,158	
500	Vacant positions - savings			\$ (1,000,000)	\$ (1,000,000)	
	Total Personnel	\$ 82,852,667	\$ 83,143,721	\$ 83,873,081	\$ 83,594,750	



Unrestricted General Fund Supply and Operating Expenses

		2015-16 Audited	2016-17 Unaudited	2017-18 Tentative	2017-18 Adopted	
Object	Description	Actual	Actuals	Budget	Budget	
541	Text books, first-aid and software	\$ 126,828	\$ 62,534	\$ 68,974	\$ 68,974	
542	Books and Manuals	-	25,015	26,519	26,519	
543	Instructional supplies	123,839	596,882	424,548	424,548	
544	Non-instructional supplies	1,186,093	1,167,551	1,346,336	1,346,336	
545	Repair supplies and cash short	102,154	107,163	30,300	30,300	
	Total	\$ 1,538,914	\$ 1,959,145	\$ 1,896,677	\$ 1,896,677	
551	Contract services	\$ 1,147,575	\$ 1,241,262	\$ 1,158,772	\$ 1,193,772	
552	Travel and business related	409,903	431,303	440,105	450,105	
553	Dues and memberships	155,281	159,223	172,128	172,128	
554	Insurance	776,251	766,865	915,000	915,000	
555	Utilities	2,083,526	1,999,787	2,151,719	2,151,719	
556	Maintenance contracts	2,564,272	2,481,926	3,196,135	3,196,135	
557	Audit, legal and election	808,957	1,082,021	632,000	701,300	
558	Bank fees and postage	578,716	336,203	395,568	395,568	
559	Indirect expenses (contra)	(75,813)	(90,545)	(90,000)	(90,000)	
	Total	\$ 8,448,668	\$ 8,408,045	\$ 8,971,427	\$ 9,085,727	

Unrestricted General Fund Capital and Transfer Expense

		2015-16 Audited	2016-17 Unaudited	2017-18 Tentative	2017-18 Adopted	
Object	Description	Actual	Actuals	Budget	Budget	
561	Sites and improvements	\$ 20,707	\$ -	\$ -	\$ -	
563	Library books	75,162	76,550	69,000	69,000	
564	Equipment	272,572	214,496	210,468	210,468	
	Total	\$ 368,441	\$ 291,046	\$ 279,468	\$ 279,468	
573	Other Outgo/Transfer		\$ 39,112		\$ 812,133	
575	Grants and waivers	1,140	88,518	1,000	1,000	
576	Student aid	310,368	49,859	175,000	175,000	
579-1	Contingency	2,607,463	1,342,238	822,133	1,000,000	
579-2	Program Review Initiatives	3,000,000	-	100,000	100,000	
	Total	\$ 5,918,971	\$ 1,519,727	\$ 1,098,133	\$ 2,088,133	
	Total Other Expense	\$ 16,274,994	\$ 12,177,963	\$ 12,245,705	\$ 13,350,005	
	Total Expenses	\$ 99,127,661	\$ 95,321,684	\$ 96,118,786	\$ 96,944,755	

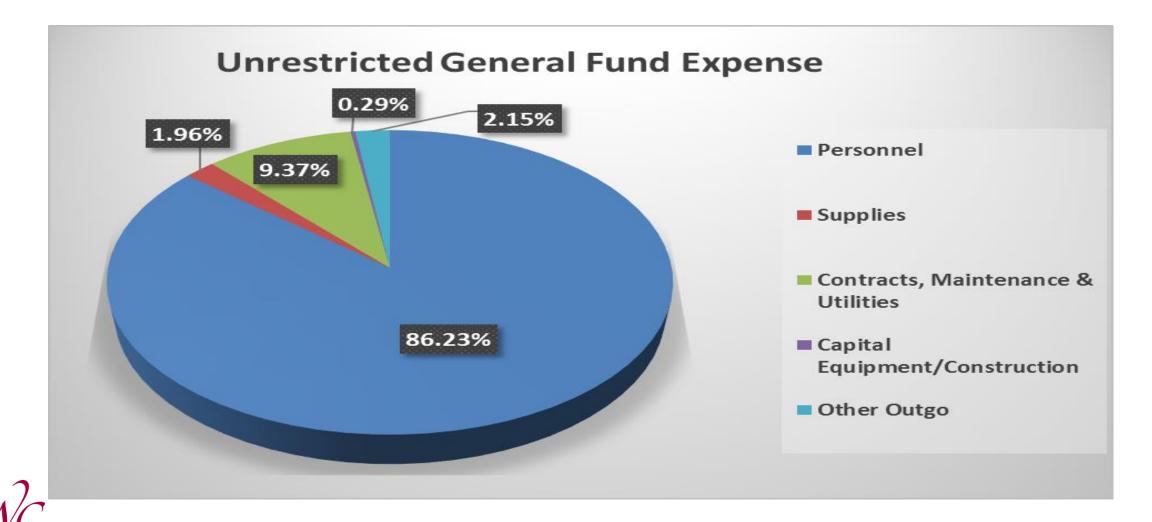


Unrestricted Fund Expense Comparison

	2016-17		2017-18		2017-18		
	Unaudited		Tentative		Adopted		
Description	Actuals	Budget			Budget		
Expenses							
Academic Salaries	\$ 40,427,742	\$	42,636,770	\$	42,228,800		
Classified Salaries	21,130,616		22,193,169		22,054,792		
Employee Benefits	21,585,363		20,043,142		20,311,158		
Vacant positions - savings	0		(1,000,000)		(1,000,000)		
Total Personnel Expense	\$ 83,143,721	\$	83,873,081	\$	83,594,750		
Supplies and Materials	\$ 1,959,145	\$	1,896,677	\$	1,896,677		
Operating - Utilities and Service	8,408,045		8,971,427		9,085,727		
Capital Outlay	291,046		279,468		279,468		
Other Outgo	1,519,727		1,098,133		2,088,133		
Total Other Expense	\$ 12,177,963	\$	12,245,705	\$	13,350,005		
Total Expenses	\$ 95,321,684	\$	96,118,786	\$	96,944,755		



Unrestricted Fund Expense Percentages

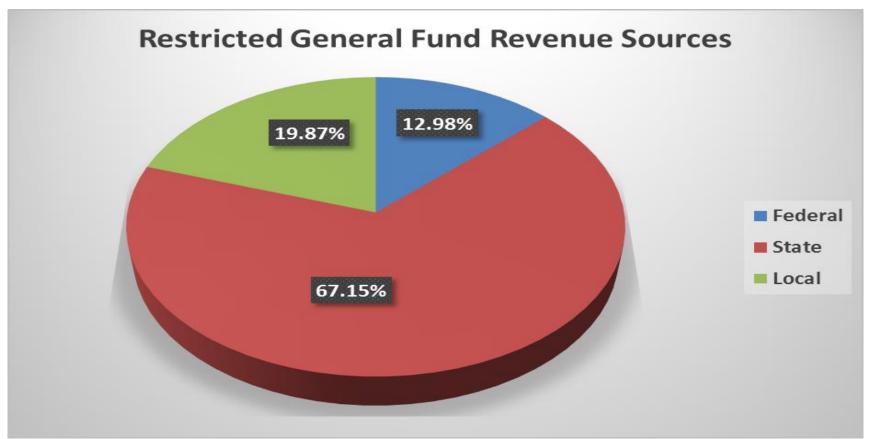


Restricted Fund Revenue

Object	Description		2015-16 Audited Actual	ļ	2016-17 Unaudited Actuals		2017-18 Tentative Budget		2017-18 Adopted Budget	
481	Federal Revenue	\$	3,028,273	\$	2,813,300	\$	2,784,045	\$	3,307,856	
486	State Revenue	۲	15,485,175	۲	16,951,268	۲	15,370,449	۲	17,115,395	
488	Local Revenue		4,108,175		3,958,730		5,053,604		5,065,104	
	Total Revenue	\$	22,621,623	\$	23,723,298	\$	23,208,098	\$	25,488,355	



Restricted Fund Revenue by Percentage



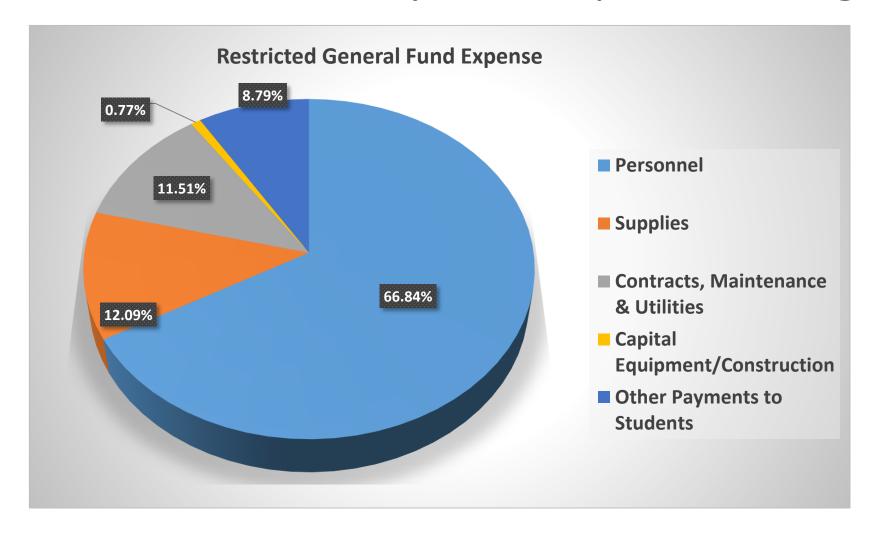


Restricted Fund Expense Roll Up

Object	Description		2015-16 Audited Actual	ı	2016-17 Jnaudited Actuals		2017-18 Tentative Budget		2017-18 Adopted Budget	
	Non-Academic Salaries	\$	7,031,241	\$	7,832,806	\$	7,752,481	\$	8,432,862	
	Benefits	\$	2,630,312	\$	3,635,492	\$	3,708,593	\$	3,736,264	
	Total Supplies	\$	4,114,572	\$	2,668,887	\$	2,567,377	\$	3,082,699	
	0	<u> </u>	2 500 704	_	2 670 040		2 724 460		2 022 070	
	Operating	\$	2,690,791	\$	2,670,849	\$	2,721,469	\$	2,932,978	
	Capital Outgo	\$	700,852	\$	276,113	\$	167,163	\$	197,511	
	Student Payments	\$	1,281,979	\$	1,793,991	\$	1,359,155	\$	2,239,159	
-	Tatal Funance	<u></u>	22 (24 (22	<u></u>	22.040.264	۲	22 200 000	۲	25 400 255	
	Total Expense	\$	22,621,623	\$	23,940,361	\$	23,208,098	\$	25,488,355	
	Excess Revenue	\$		\$	(217,063)	\$	_	\$	-	



Restricted Fund Expense by Percentage





Other Funds



Bookstore Revenue & Expense

	AUDITED	AUDITED	UNAUDITED	TENTATIVE	ADOPTED
	ACTUAL	ACTUAL	ACTUALS	BUDGET	BUDGET
	2014-2015	2015-2016	2016-17	2017-2018	2017-2018
9720 Beginning Fund Balance	\$1,901,217	\$ 1,988,419	\$ 2,021,147	\$ 2,061,108	\$ 2,357,504
Revenue					
Sales	\$3,133,804	\$ 3,234,382	\$ 3,473,291	\$ 3,376,237	\$ 3,376,237
Other Income	34,308	45,196	45,380	35,796	35,796
Total Revenue	\$3,168,112	\$ 3,279,578	\$ 3,518,671	\$ 3,412,033	\$ 3,412,033
Expenses					1
2000 Classified & Student Salaries	\$ 506,426	\$ 581,627	\$ 517,964	\$ 561,484	\$ 561,484
3000 Employee Benefits	121,085	131,228	138,510	110,559	110,559
4000 Supplies & Replacement	2,287,116	2,358,520	2,350,350	2457868	2,457,868
5000 Other Operating Costs	165,254	169,744	175,397	191,200	191,200
6000 Capital Outlay and transfers out	1,029	5,731	93	50,000	50,000
Total Expenses	\$3,080,910	\$ 3,246,850	\$ 3,182,314	\$ 3,371,111	\$ 3,371,111
9720 Ending Fund Balance	\$1,988,419	\$ 2,021,147	\$ 2,357,504	\$ 2,102,030	\$ 2,398,426



Food Service by Location

	C	AFETERIA	TRA	ADEWINDS	CAFÉ	CO	NCESSIONS	COMBINED	
Revenue									
Sales	\$	650,000	\$	170,000	\$ 810,000	\$	55,000	\$ 1,685,000	
Pepsi contribution and commissions		79,000						79,000	
Vending machine revenue		7,200						7,200	
Other income		5,000		500	2,500		3,000	11,000	
Transfers-in				1,800	4,500			6,300	
Total revenue	\$	741,200	\$	172,300	\$ 817,000	\$	58,000	\$ 1,788,500	
Expenses									
2000 Classified & student salaries	\$	410,000	\$	75,000	\$ 230,000	\$	9,500	\$ 724,500	
3000 Employee benefits		130,000		25,000	70,000			225,000	
4000 Supplies		400,000		90,000	400,000		30,000	920,000	
5000 Other operating		48,000		15,000	70,000		3,000	136,000	
6000 Capital outlay								-	
7000 Other outgo and transfers		36,500						36,500	
Total Expenses	\$	1,024,500	\$	205,000	\$ 770,000	\$	42,500	\$ 2,042,000	
Surplus (Deficit)	\$	(283,300)	\$	(32,700)	\$ 47,000	\$	15,500	\$ (253,500)	



Civic Center Leasing

FY 17-18 ADOPTED BUDGET	AUDITED	UNAUDITED		TENTATIVE		ADOPTED	
	ACTUAL		ACTUALS	E	BUDGET	BUDGET	
	2015-2016		2016-17	2	017-2018	2017-2018	
Description							
Revenue:							
Facility Rentals and Leases	\$ 404,294	\$	329,536	\$	400,000	\$ 400,000	
Transfer In	\$ 13,473		-				
Expenses:			-				
Classified Contract Salaries	\$ 125,466	\$	121,872	\$	130,064	\$ 130,064	
Classified Overtime	26,434		60,203		40,000	40,000	
Hourly Employees	53,974		46,523		52,000	52,000	
Total Payroll	\$ 205,874	\$	228,598	\$	222,064	\$ 222,064	
Benefits	\$ 58,431	\$	12,347	\$	55,535	\$ 55,535	
Non Instructional Supplies Materials	\$ 6,645	\$	11,488	\$	8,000	\$ 8,000	
Non Instructional Equipment	4,552		3,172		3,000	3,000	
Equipment Replacement	88,770		12,073		10,000	10,000	
Total Supplies	\$ 99,967	\$	26,733	\$	21,000	\$ 21,000	
Contract Services	\$ 53,495	\$	61,858	\$	42,000	\$ 42,000.00	
Admin Travel	-		-		2,000	2,000	
Total Other	\$ 53,495	\$	61,858	\$	44,000	\$ 44,000.00	
Total Expenses	\$ 417,767	\$	329,536	\$	342,599	\$ 342,599	



Proposition R Funds

		AUDITED ACTUAL		AUDITED ACTUAL		UNAUDITED ACTUAL		TENTATIVE BUDGET		ADOPTED	
										BUDGET	
		2014-2015		2015-2016		2016-17		2017-2018	2017-2018		
Program Management	\$	2,267,822	\$	2,264,729	\$	2,231,702	\$	2,001,800	\$	2,001,800	
District Security Systems		2,540,950		13,750		127,300					
H Street Access		35,899									
Devore Stadium/Central Plant		5,106,518									
Solar Initiative		8,867,470		683,036		(50,000)					
Utility Infrastructure		770,387		263,150		787,594		300,000		300,000	
Four pipe loop - (Central Plant)		609,861		1,513,885							
Math and Science		2,815,191		2,533,917		16,431,553		31,940,000		31,190,000	
Wellness Center		2,383,847		9,212,015		32,239,242		18,105,000		19,150,000	
National City Classroom		893,501		3,209,643		12,576,977		10,885,000		7,138,000	
Security Complex		-		19,778		36,398		3,532,000		3,775,000	
Technology		4,326,775		1,150,528		91,105		800,000		800,000	
Performing Arts		264,894		1,983,593		804,851		731,000		731,000	
Utility Hydronics						1,727,486		4,284,000		5,075,000	
Parking structure								603,000		603,000	
Other		12,749				-		136,000		136,000	
Total Budget	\$	30,895,864	\$	22,848,024	\$	67,004,208	\$	73,317,800	\$	70,899,800	



Proposition Z Funds

ADOPTED BUDGET 2017-2018

9720 Beginning Fund Balance	\$ -
Income:	
Interest	\$ -
Local Miscellaneous Income	
Sale of Bond Proceeds	140,000,000
Settlements	-
Total Income	\$ 140,000,000
Expense:	
2000 Construction Hourly Salaries	
3000 Construction Benefits	
4000 Supplies	
5000 Operations	3,666,786
6000 Capital Outlay/Renovation	3,153,366
7000 Transfers Out	
Total Expense	\$ 6,820,152
9720 Ending Balance	\$ 133,179,848



Capital Outlay Projects Continued

	FY17-18	STENTATIVE	FY17-18 ADOPTED	
Proposition 39-Clean Energy				
Chula Vista LED FY17		7,073	-	
HEC National City LED FY17		12,001	-	
Unallocated				
Unallocated FY18		620,000	535,402	
Total	\$	639,074	\$ 535,402	
Capital Outlay (from General Fund				
Logistical Service (vehicles and carts, etc.)	\$	67	\$ 67	
Facility Use/CMMS System transfer	\$	88,287	\$ -	
Total	\$	88,354	\$ 67	
Program Review				
Program Review		1,478,446	1,293,515	
 Total		1,478,446	1,293,515	



Redevelopment Funds

	FY17-18 TENTATIVE	FY17-18 ADOPTED
Redevelopment Funds		
Bermuda Grass Project	\$ 1,005	\$ 1,005
Building 600 HVAC	25,014	25,014
Retaining Wall	30,275	30,247
Track Repairs	5,273	5,272
Tree Trimming/Maintenance	44,337	44,337
Tennis Court Surfacing	13,600	2,200
Parking Lot Repairs	120,099	71,933
Building 550 Repairs	40,000	40,000
Storage Unit Installation	78,417	7,187
LED Exterior Light Poles	90,000	-
Grounds Restroom Repairs	14,128	13,841
Building 1200 Safety Remodel	195,000	193,020
Building 750 Repairs	59,308	61,707
Building 550 Repairs	50,258	40,498
General Campus Repairs	260,535	260,535
Carpet and Flooring Repair	64,392	64,392
ADA Access Upgrade	77,286	77,286
Piping Upgrades	181,194	178,972
FY18 Unallocated	450,000	450,000
	\$ 1,800,121	\$ 1,567,447



Scheduled Maintenance

	FY17-18 TENTATIVE	FY17-18 ADOPTED
Scheduled Maintenance - Multi-Year		
Lattice Phase III FY15	\$ 5,475	5,475
ADA Upgrades FY15	85,550	85,550
Irrigation Controls FY16	34,001	148,759
Flooring upgrades - various classrooms AFY16	65,431	53,771
Electrical Upgrade 1 FY16	155,554	29,493
Lattice Phase IV FY16	165,763	165,763
Access Road Repair FY16	1,435	1,435
Drought Tolerant Landscaping FY16	194,102	194,102
HVAC Controls - CV FY16	230,839	202,813
Building 400 Electrical Upgrade FY17	237,555	34,400
Water Line Valve Upgrade FY17	600,000	600,000
Building 470 Roof Repair/Replace FY17	198,236	198,236
Structural Repairs FY17	200,000	200,000
Sewer Line Repairs FY17	252,572	237,085
Total	\$ 2,426,513	\$ 2,156,883



Associated Student Organization

	Αl	JDITED	UN	AUDITED	TE	NTATIVE	Α	DOPTED	
	Α	CTUAL	Α	CTUALS	E	BUDGET	E	BUDGET	
	20	15-2016		2016-17	2	017-2018	2	017-2018	
Beginning Fund Balance (see note below)	\$	886,776	\$	885,415	\$	849,415	\$	745,706	
beginning Fund Balance (see note below)	φ	880,776	φ	863,413	φ	049,413	φ	745,700	
Student Activity Cards - Other revenue	\$	465,867	\$	452,483	\$	308,000	\$	307,131	
Transfers In	_	30,000	_	30,000	_	30,000	_	30,000	
Total Revenue	\$	495,867	\$	482,483	\$	338,000	\$	337,131	
Classified & Student Salaries	\$	99,138	\$	102,070	\$	102,000	\$	102,000	
Employee Benefits		2,349		2,371		-		2,400	
Supplies & Replacement		297,119		374,827		40,500		209,245	
Other Operating Costs		98,622		142,924		202,500		118,000	
Total Expenses	\$	497,228	\$	622,192	\$	345,000	\$	431,645	
9720 Ending Fund Balance	\$	885,415	\$	745,706	\$	842,415	\$	651,192	

Student Center Funds

	А	AUDITED		IAUDITED	TE	NTATIVE	Α		
		CTUAL	Α	CTUALS	E	BUDGET	E	BUDGET	
	20	015-2016		2016-17	2	017-2018	2	017-2018	
9720 Beginning Fund Balance	\$	375,975	\$	369,260	\$	297,416	\$	398,914	
Revenue									
Interest and Bond Proceeds	\$	978	\$	1,412	\$	700	\$	700	
Student Fees		151,500		152,290		150,000		150,000	
Revenue Bond									
Total Revenue	\$	152,478	\$	153,702	\$	150,700	\$	150,700	
Expense:									
4000 Supplies	\$	13,129	\$	1,704					
5000 Other Expenses		20,570		-	\$	50,000	\$	50,000	
5890 Bond Payment		125,494		122,344		124,568		124,568	
6000 Capital Outlay									
Total Expense	\$	159,193	\$	124,048	\$	174,568	\$	174,568	
9720 Ending Fund Balance	\$	369,260	\$	398,914	\$	273,548	\$	375,046	



Going Forward

- Continue to monitor FTES Production
- Continue to monitor State revenue shortfall projects
- Revenues are balanced with expenditures
- Budgeted a \$1 million contingency, from ending balance
 - This contingency is one-time funds
 - Is meant to provide some brief flexibility as we open new buildings



Thanks to all the individuals and budget managers across the District who assisted in developing our Adopted Budget Plan presented here today. A special thanks goes to the team in Finance who worked to close the books earlier than ever before, and overcame many challenges along the way.

